

# **Economic Development**



**ECONOMIC DEVELOPMENT DEPARTMENT**

<b>Budget Highlights</b>	<b>FY 2013/14 Actual</b>	<b>FY 2014/15 Adopted</b>	<b>FY 2014/15 Amended</b>	<b>FY 2015/16 Recomm'd</b>	<b>% Change from Adopted FY 2014/15</b>
Employee Expense	359,118	401,595	376,023	266,476	-33.6%
Supplies and Services	1,824,340	2,000,776	2,006,792	1,984,881	-0.8%
TIF Rebate Payments	3,460,353	4,128,097	4,142,014	3,451,609	-16.4%
Equipment	-	-	-	400	
Administrative Recharges	6,000	6,000	6,000	6,000	0.0%
Subtotal	5,649,811	6,536,468	6,530,829	5,709,366	-12.7%
Debt Service	3,299,214	4,178,414	4,178,414	3,797,014	-9.1%
Total	8,949,025	10,714,882	10,709,243	9,506,380	-11.3%
<b>Charges by Fund</b>					
TIF Charges	6,759,567	8,389,535	8,403,452	7,303,623	-12.9%
UDAG Charges	-	75,000	75,000	-	0.0%
DICW Land Sales	267,613	275,653	275,653	243,592	-11.6%
Hotel/Motel Tax (50%)	924,844	979,677	979,677	1,018,206	3.9%
Administrative OH Recharges & Reimbursements	235,698	446,434	446,434	315,724	-29.3%
Miscellaneous Revenue	21,260	20,400	20,400	24,400	19.6%
Total	8,208,982	10,186,699	10,200,616	8,905,545	-12.6%
Property Tax Support	740,043	528,183	508,627	600,835	72,652
Percent Increase (Decrease)					13.8%
<b>Personnel - Authorized FTE</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>3.00</b>	

**Improvement Package Summary**

**1 of 1**

This improvement package would provide funding for restructuring of the Economic Development Department. Restructuring includes elimination of the full-time Confidential Account Clerk position (-1.0 FTE), elimination of the full-time Assistant Economic Development Director position (-1.0 FTE), elimination of the full-time Economic Development Coordinator position (-1.0 FTE), addition of a full-time Economic Development Project Manager GE-30B (+1.0 FTE) and a part-time Confidential Account Clerk GE-25B (+0.50FTE).

Related Cost Savings: (\$40,990) Tax Funds – Recurring  
 Property Tax Impact: -\$0.182/-0.17%  
 Activity: Economic Development

**Recommend – Yes**

**Significant Line Items at Maintenance Level**  
**(Without Recommended Improvement Packages)**

**Employee Expense**

1. The City wage plan for non-bargaining unit employees will not increase and bargaining unit employees will receive a 2.25% wage increase in FY 2016.
2. The Iowa Public Employee Retirement System (IPERS) City contribution remains at 8.93% and the employee contribution remains at 6.18% in FY 2016.
3. The City portion of health insurance expense decreased from \$1,190 in FY 2015 to \$1,040 in FY 2016 per month per contract, resulting in a savings of \$5,400.

**Supplies and Services**

4. Payments to Other Agencies provide for TIF backed economic development grants. Rebate payments count against the cities statutory debt limit.

The grant estimates totaling \$1,354,007 in FY 2016 in the Greater Downtown TIF district are to:

McGraw Hill II	\$392,235	Last payment FY 2018
Hartig rebated at 60%	\$9,881	Last payment FY 2019
Star Brewery	\$67,148	Last payment FY 2020
German Bank	\$9,535	Last payment FY 2020
Interstate Building	\$17,838	Last payment FY 2020
Security Building	\$12,500	Last payment FY 2021
Roshek Building	\$237,796	Last payment FY 2021
Morrison Brothers	\$20,655	Last payment FY 2022
Adobos Mexican Grill	\$8,242	Last payment FY 2022
Flexsteel	\$180,108	Last payment FY 2024
Rousselot, Inc.	\$1,978	Last payment FY 2025
Julien Hotel	\$186,433	Last payment FY 2026
The Crust	\$16,764	Last payment FY 2027
44 Main	\$27,543	Last payment FY 2027
Engine House #1	\$11,423	Last payment FY 2027
Franklin Investment	\$38,821	Last payment FY 2028
Nottingham Properties	\$93	Last payment FY 2028
Caradco (Schmid Innovation Center)	\$97,461	Last payment FY 2028
Bonson Block	\$10,057	Last payment FY 2028
Plastic Center	\$7,492	Last payment FY 2028
Linseed Oil Paintworks	\$0	Last payment FY 2030
Novelty Iron Works	\$0	Last payment FY 2031

The grant estimates totaling \$1,870,565 in FY 2016 in the Dubuque Industrial Center West TIF district are to:

Tri-States	\$52,171	Last payment FY 2017
National Dentex	\$28,686	Last payment FY 2018
TM Logistics	\$42,079	Last payment FY 2018

Theisen Supply	\$19,859	Last payment FY 2018
Dubuque Screw Products	\$40,959	Last payment FY 2019
A.Y. McDonald	\$0	Last payment FY 2019
Arts Way	\$47,756	Last payment FY 2019
Kendall Hunt	\$126,804	Last payment FY 2019
Medline	\$190,393	Last payment FY 2019
Spiegel Spec Building	\$214,650	Last payment FY 2019
Giese Properties II	\$4,043	Last payment FY 2019
Hormel Foods	\$678,625	Last payment FY 2021
Malay Holdings	\$35,291	Last payment FY 2022
Faley Properties	\$86,817	Last payment FY 2022
Green Industrial Supply	\$302,432	Last payment FY 2023

The grant estimates in FY 2016 in the Dubuque Brewing and Malting TIF district are to: Dubuque Stamp \$0 (last payment in 2020).

The grant estimates in FY 2016 in the Lake Ridge TIF district are to: The Rose of Dubuque \$13,942 (last payment in 2024).

The grant estimates totaling \$213,095 in FY 2016 in Tech Park South TIF district are to:

Kunkel Bounds	\$47,110	(last payment FY 2018)
Conlon Johnson	\$112,808	(last payment FY 2019)
Straka Johnson	\$19,158	(last payment FY 2019)
L&J Properties	\$34,019	(last payment FY 2019)

5. Contract Administrative Charges of \$6,000 are reflected as a transfer to the Finance Department for TIF loan processing fees.
6. Property Insurance increased from \$7,648 in FY 2015 to \$9,116 in FY 2016 based on FY 15 actual of \$8,520 plus 7%.
7. Stormwater Utility decreased from \$2,724 in FY 2015 to \$212 in FY 2016 based on FY 2015 actual of \$212. The South Siegert development project has been completed in Dubuque Industrial Center West and will no longer pay stormwater charges related to construction.
8. Consulting Engineers decreased from \$3,804 in FY 2015 to \$0 in FY 2016 based on prior year expenses related to Keyline Facility Study funded by Greater Downtown TIF.
9. Legal Services decreased from \$44,140 in FY 2015 to \$12,000 in FY 2016 based on FY 2014 actual. This line item represents outside legal services provided for the City's industrial parks and is funded by tax increment financing revenue.
10. Consultant Services decreased from \$57,160 in FY 2015 to \$16,788 in FY 2016 due to a one-time expense in FY 2015 to hire a consultant to work with city staff, Arts Commission, and the broader community to develop master cultural plan for the City of Dubuque (-\$50,000). The remaining budget is for consultant services for the City's TIF districts.
11. Financial Consultants decreased from \$1,118 in FY 2015 to \$0 in FY 2016 based on FY 2014 actual. This line item represents financial consultants utilized for the City's industrial parks and is funded by tax increment financing revenue.

12. Due to the Tax Increment Financing legislative changes in FY 2012, stormwater, consulting engineers, legal services, consultant services and financial services related to the City's TIF districts must be charged to the general fund prior to transferring funds from the related TIF funds. In FY 2016, there is \$55,000 budgeted in the general fund that will be reimbursed by TIF districts at year-end.
13. Contracted Services increased from \$1,447,131 in FY 2015 to \$1,610,754 in FY 2016. The Dubuque Area Convention and Visitors Bureau increased based on actual Hotel/Motel Receipts (+\$38,529) and Prosperity Eastern Iowa increased based on actual payment (+\$3,150). The following service agreements are budgeted in Economic Development in FY 2016: Dubuque Chamber of Commerce \$1,018,206; Dubuque Area Labor Management Council \$27,000; Dubuque Main Street \$66,848; Greater Dubuque Development Corporation \$348,592; Prosperity Eastern Iowa \$5,085; America's River Festival \$10,000; Inclusive Dubuque \$67,500 and Project Hope \$67,523. These contracted services for Economic Development are expenses that the City would have within its organization regardless of who provides the services.

### **Machinery & Equipment**

14. Purchase of equipment for FY 2016 includes replacement of a smart phone for the Economic Development Director (\$400).

### **Debt Service**

15. The FY 2016 debt service includes (\$3,797,014):

\$70,932 for Downtown TIF backed G.O. issue for the Main Street plaza with last payment in FY 2016;  
 \$26,517 for Lower Main LLC TIF revenue bond issue with last payment in FY 2016;  
 \$120,000 for Theisen TIF revenue bond issue with last payment in FY 2018;  
 \$604,385 for the Industrial Center West 3<sup>rd</sup> Addition TIF backed G.O. issues with last payment in 2021;  
 \$640,232 for the Industrial Center West North Siegert Farm TIF backed G.O. issues with last payment in 2029;  
 \$34,121 for Improvements to the Former Kephart's Building TIF backed G.O. issues with last payment in 2024;  
 \$47,143 for the purchase of the former Tri-State Building with last payment in 2017;  
 \$204,028 for the Downtown Housing Incentives and 40 Main LLC Landscaping TIF backed G.O. issue with last payment in 2030;  
 \$196,000 TIF backed G.O. for parking improvements in the Millwork District with last payment in 2030;  
 \$95,409 for 40 Main TIF revenue bond with last payment in 2031;  
 \$350,279 for the development of South Siegert farm with last payment in 2031;  
 \$10,530 for a consultant to determine sites for additional industrial parks with last payment in 2032;  
 \$56,505 for Washington Neighborhood Subarea Business Incentives;  
 \$277,798 for other Greater Downtown TIF District programs with last payment in 2032;  
 \$266,000 for utility extensions from Technology Park South to the Dubuque Airport with last payment in 2032;  
 \$390,494 for 7<sup>th</sup> Street Improvements and One-Way to Two-Way with last payment in 2032;  
 \$213,014 for Greater Downtown TIF District projects with last payment in 2034;

\$147,025 for land acquisitions in Dubuque Industrial Center West with last payment in 2034; and  
\$46,602 for North Cascade Road Improvements with last payment in 2025.

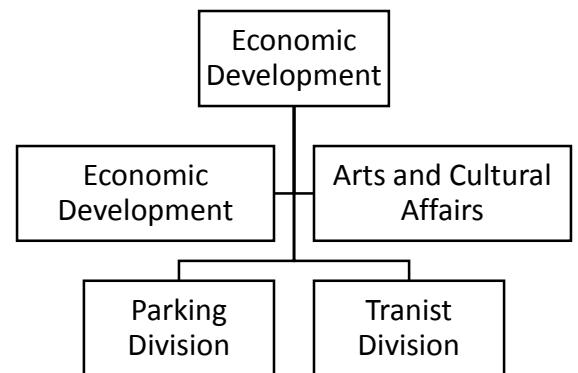
In addition, Greater Downtown TIF is transferred to the Debt Service fund to pay a portion of the America's River Fund debt (\$356,213).

## **Revenue**

16. The payment from Dubuque Initiatives for processing of payments has increased from \$20,400 in FY 2015 to \$24,400 in FY 2016.
17. UDAG funding has been fully utilized.
18. Revenue received from Enterprise Funds for administrative overhead charges decreased from \$446,434 in FY 2015 to \$315,724 in FY 2016.

# ECONOMIC DEVELOPMENT

Economic Development formulates and implements strategies which retain and create jobs, enhance the tax base, stabilize the local economic base and encourage economic self-sufficiency, working primarily in the areas of downtown, Historic Millwork District, riverfront and industrial park development – thus improving the community’s overall quality of life.

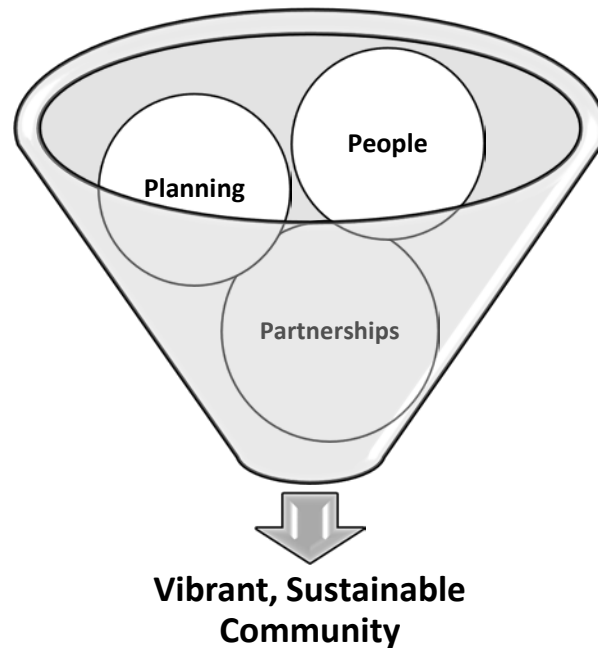


## Expenditures and Resources by Department and Category

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# ECONOMIC DEVELOPMENT



## **People:**

We work to attract and retain an appropriate mix of businesses for the purpose of increasing employment opportunities, attracting skilled workers and to provide the town with a stable economy. We focus efforts on creating healthy, diverse neighborhoods in the community.

## **Planning:**

We facilitate projects related to the preparation and administration of City plans and work with businesses and consultants to plan and develop areas such as the Historic Millwork District, the Downtown, the Port of Dubuque, Urban Renewal Districts and the Industrial and Technology parks to generate income and employment opportunities along with a strong tax base.

## **Partnerships:**

We support partnerships among business, communities and nonprofit organizations that strengthen the economic health and quality of life for the city of Dubuque. We promote economic development assistance to area businesses in cooperation with federal, state and local agencies.

***By combining the right mix of people, planning, and partnerships, we create a vibrant, sustainable community to be enjoyed by citizens and visitors of Dubuque.***

# ECONOMIC DEVELOPMENT

## Overview

Our department provides professional leadership in economic development, downtown redevelopment, riverfront and industrial development; and supervises programs to meet the social, economic and physical development in our community.

The Parking Division and the Transit Division are managed through Economic Development.

- Transit promotes public private partnerships in transportation and explores and implements transportation opportunities that enhance the social, economic and environmental well-being of the City of Dubuque.
- Parking strives to promote a positive parking experience while maintaining the parking system and enforcing, in a fair and equitable manner, the parking regulations in Downtown Dubuque.

Economic Development offers many different financial incentives to encourage property development/improvement and job creation. Some of the programs include:

- **Tax Increment Financing (TIF)** – An incentive program which captures the increased property taxes a business pays from improving their property. This incentive can be used to help pay for needed infrastructure improvements or to provide grants to the business. Businesses must commit to job creation in the community or must have an extraordinary positive impact for the community to offer this incentive.
- **Land Discounts** – The sale of city-owned property to businesses that commit to significant job creation in the community.
- **Downtown Rehabilitation Loan Program** – This includes façade, design and financial planning grants and low interest loans.
- **Downtown Housing Incentive** – Funds rehabilitation of vacant downtown buildings into affordable, market rate rental housing.
- **Washington Neighborhood Façade Grant Program** – Provides façade funds to owners of commercial property within the Washington Neighborhood with preference given to buildings along the Central Avenue Corridor between 11<sup>th</sup> and 22<sup>nd</sup> streets.
- **State of Iowa Programs** – High Quality Jobs program, Workforce Housing tax credits, Historic tax credits, and Community Development Block Grant funds are available from the State of Iowa for qualifying projects.
- Other state and federal programs to leverage private investment and job creation.

# ECONOMIC DEVELOPMENT

## Development Agreements

Economic Development staff facilitate, prepare and monitor development agreements in conjunction with the Legal Department. We work with developers and businesses to prepare a tailored agreement that corresponds with their expansion/development plans, as well as meets City Council's objectives of local expansion, affordable market rate housing creation, and job creation.

Our staff currently monitor approximately 72 development agreements to ensure that the developers/employers meet the requirements within the agreements, which include required minimum physical improvements, timing of improvements and job creation. Staff also monitor and prepare Tax Increment Financing rebates as outlined in the agreements

The Economic Development Department continuously seeks additional funds from public and private sources that we can use to provide access to several programs which can be tapped to encourage business growth in Dubuque.

## Lease Agreements/Land Management

Economic Development staff assist with negotiating, preparing and monitoring lease agreements for space in the Historic Federal Building, Riverfront properties, and other City owned properties. Staff work with potential businesses to market the property and space available and negotiate a suitable lease agreement to match the needs of the prospective business with the goals of the City Council.

We also work to acquire, develop and manage land for business and industrial development, including any environmental assessment/remediation that is required. Staff currently manage land in the Port of Dubuque, several Industrial and Technology Parks, the South Port and the old City garage.

<b>Funding Summary</b>			
	FY 2013/14 Actual	FY 2014/15 Adopted	FY 2015/16 Recommended
Expenditures	\$1,844,821	\$1,902,895	\$2,003,451
Resources	\$583,197	\$804,421	\$618,716
<b>Position Summary</b>			
	FY 2015/16 FTE's		
Economic Development Director	1.00		
Economic Development Project Manager	1.00		
Confidential Account Clerk	0.50		
Total FTE's	2.50		

# ECONOMIC DEVELOPMENT

## **Supporting City and Community Goals:**

### **Planned and Managed Growth**

We plan and manage growth through... strategic land purchases, sales, and development; partnering with businesses and non-profits organizations to create a strong economy and healthy neighborhoods. We work closely with the Planning & Zoning and Housing & Community Development Departments in order to achieve shared goals.

### **Improved Connectivity**

The Transportation Division, "The Jule", provides a safe, timely, and comfortable mode of public transportation for citizens to and from their destinations on fixed routes. These routes provide access to various services, shopping, entertainment, community functions, and employment opportunities within the City. A mini-bus service promotes independence for seniors and persons with disabilities by providing Origin-to-Destination transportation and passenger assistance when accessing the demand response service.

### **Economic Prosperity**

The Department supports business retention and expansion, creation and attraction in all neighborhoods, including downtown, by providing financing for business and building development – as well as funding for housing to support an increased employee base.

### **Social/Cultural Vibrancy**

The arts and cultural community plays an important role in Dubuque's economy and social infrastructure. Through significant partnerships between the City of Dubuque and the Arts and Cultural Affairs Advisory Commission, the support of individual citizens and numerous arts and cultural organizations, Dubuque is one of the most vital, creative and attractive places to live and work in the area.

### **Environmental Integrity**

The EPA has selected the City of Dubuque for two Brownfields Assessment grants to perform nine Phase I and five Phase II environmental site assessments. Grant funds also will be used to conduct cleanup planning and support community involvement activities. Petroleum grant funds will be used to conduct the same activities at sites with potential petroleum contamination. Grant activities will target three key areas: the South Port, Historic Millwork District, and Washington Neighborhood.

# ECONOMIC DEVELOPMENT

## **Economic Development Administration – Activity Statement**

Identify resources and partnerships within a broad context of economic development approaches to improve the quality of life for the citizens of Dubuque.

### **Goals**

- Create an environment in which re-locating or expanding companies are welcomed and where entrepreneurs can thrive.
- Build community partners... collaborate and leverage resources to ensure the economy is diverse and broad-based
- Foster a healthy local economy that generates income and employment opportunities and a strong tax base to improve the community's overall quality of life.

### **Objective: Improve the economic health of our community**

*When the income of an area rises, it indicates that businesses are performing well and residents have more money to spend, increasing the overall standard of living.*

- ♻️ Provide an financial tools for businesses to develop and prosper
- ♻️ Encourage local businesses to improve their sustainability and profitability by developing their offerings of sustainable products and services and their use of sustainable products, services, and practices.
- ♻️ Create/Attract new jobs and businesses in the sustainability sectors.

### **Objective: Facilitate the development of a Place-Based Economy**

*This effort is crucial to strengthening the roots of our locally owned businesses and enhancing Dubuque as a pro-business city and entrepreneurial environment*

- 🏠 Focus on growing the local economy, which is deeply rooted in our geographic, physical and human capital strengths, for long term economic stability. This is an opportunity to center on strong place development throughout the city, building a unique city form and fabric that continues to attract a talented workforce and fosters collaboration.

### **Objective: Workforce Development/Diversity**

- 💡 Recruitment and retention of valuable employees is now recognized as one of the most important issues facing corporate America.

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*“When companies recruit from a diverse set of potential employees, they are more likely to hire the best and the brightest in the labor market. In an increasingly competitive economy where talent is crucial to improving the bottom line, pooling from the largest and most diverse set of candidates is increasingly necessary to succeed in the market.” – Center for American Progress*

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# ECONOMIC DEVELOPMENT

## Detail by Activity

**Activity: Arts & Cultural Affairs**

**Overview**

The Arts & Cultural Affairs Office works to strengthen the city’s arts initiatives and improve coordination between various arts groups by working with the Arts and Cultural Affairs Commission. Additionally, the Arts & Cultural Affairs Office manages the Art on the River program and administers two City grant programs awarded to local arts and cultural organizations.

<b>Funding Summary</b>			
	FY 2013/14 Actual	FY 2014/15 Adopted	FY 2015/16 Recommended
Expenditures	\$266,053	\$335,616	\$254,306
Resources	\$0	\$21,090	\$0
<b>Position Summary</b>			
	FY 2015/16 FTE’s		
Arts & Cultural Affairs Coordinator	0.50		
Total FTE’s	0.50		

**Supporting City and Community Goals**

**Social/Cultural Vibrancy**

- Coordinated the ninth annual Art on the River Program that drew 83 entries from 53 artists in 20 different states from Arizona to New York.
- Research best practices from other municipalities arts policies, initiatives relating to the City Council priorities and funding options for art programs
- Co-Hosted Iowa Public Art Network Conference in October, 2014
- Developed Request for Proposal for an Arts and Cultural Master Plan to go out in Fall, 2014

### Performance Measures

**Arts & Cultural Affairs – Activity Statement**

Present a visible presence in the community as a proactive leader in the arts community of Dubuque. Leverage resources to help grow Dubuque’s creative economy.

**Goals**

- Expand cultural opportunities and accessibility to the arts enhancing the quality of life for Dubuque residents
- Facilitate and convene partnerships for Arts and Cultural activities to strengthen and expand Dubuque’s cultural vitality

# ECONOMIC DEVELOPMENT

**Objective 1: Coordinate the Arts and Culture Special Projects Grant Program and distribution of annual operating budget support**

*Since 2005, the City of Dubuque has provided over 2.3 million dollars to area arts and culture organizations and other non-profits for programs that reach thousands of Dubuque adults and children each year*



**DID YOU KNOW?**

**The non-profit arts and culture industry in Dubuque generates \$47.2 million in annual economic activity, supporting 1,530 full-time equivalent jobs and generates \$5 million in local and state government revenues and \$36.7 million in household income to local residents**

City of Dubuque Support to Arts & Culture	
Bell Tower Productions	\$167,652
Clarke University	\$7,231
Colts Drum & Bugle Corps	\$310,057
Dubuque Arboretum Association, Inc.	\$53,673
Dubuque Arts Council	\$63,078
Dubuque Choral	\$15,737
Dubuque Community School Foundation	\$2,995
Dubuque County Fine Arts Society	\$24,479
Dubuque County Historical Society	\$478,701
Dubuque Main Street/Cultural Corridor	\$30,844
Dubuque Museum of Art	\$251,281
Dubuque Symphony Orchestra	\$445,144
Fly-By-Night Productions, Inc.	\$31,828
Four Mounds Foundation	\$55,922
Friends of the Mines of Spain	\$5,000
Grand Opera House	\$240,256
Julien Dubuque International Film Festival	\$13,750
Loras College	\$19,127
Matter	\$13,783
Multicultural Family Center	\$5,175
Northeast Iowa School of Music	\$92,115
Rising Star Theatre Company	\$5,972
Voices Productions	\$7,231
Healing Moments	\$3,000
<b>Grand Total</b>	<b>\$2,160,586</b>

## Recommended Operating Revenue Budget - Department Total 60 - ECONOMIC DEVELOPMENT

Fund	Account	Account Title	FY13 Actual Revenue	FY14 Actual Revenue	FY15 Adopted Budget	FY16 Recomm'd Budget
210	41205	TAX INCREMENT RECEIPTS	3,223,020	3,233,396	3,713,065	3,533,714
212	41205	TAX INCREMENT RECEIPTS	9,344	8,939	0	0
215	41205	TAX INCREMENT RECEIPTS	0	0	0	171,693
225	41205	TAX INCREMENT RECEIPTS	431,225	425,194	459,357	403,115
229	41205	TAX INCREMENT RECEIPTS	4,663	4,376	5,001	0
231	41205	TAX INCREMENT RECEIPTS	0	5,213	18,125	15,030
240	41205	TAX INCREMENT RECEIPTS	6,136,339	5,437,378	6,400,309	5,740,003
243	41205	TAX INCREMENT RECEIPTS	27,267	25,757	26,404	3,268
<b>41 - TAXES</b>			<b>9,831,859</b>	<b>9,140,254</b>	<b>10,622,261</b>	<b>9,866,823</b>
241	43105	INTEREST, LOANS	73,392	57,114	0	92,304
210	43110	INVESTMENT EARNINGS	16,924	15,601	0	0
225	43110	INVESTMENT EARNINGS	1,958	1,184	0	0
240	43110	INVESTMENT EARNINGS	110,848	103,326	0	0
241	43110	INVESTMENT EARNINGS	6,244	5,527	0	0
243	43110	INVESTMENT EARNINGS	365	237	0	0
260	43110	INVESTMENT EARNINGS	(114)	0	0	0
100	43242	RENT, FARM LAND	0	1,462	0	0
241	43405	PRINCIPAL, LOANS	210,957	103,208	0	107,388
265	43405	PRINCIPAL, LOANS	10,000	6,667	0	0
<b>43 - USE OF MONEY AND PROPERTY</b>			<b>430,573</b>	<b>294,326</b>	<b>0</b>	<b>199,692</b>
210	44100	BAB SUBSIDY NON GRANT	26,602	0	0	0
400	44100	BAB SUBSIDY NON GRANT	0	25,231	0	0
100	44170	FEDERAL GRANTS-MISC	100,000	0	0	0
<b>44 - INTERGOVERNMENTAL</b>			<b>126,602</b>	<b>25,231</b>	<b>0</b>	<b>0</b>
100	51919	DBQ INITIATIVES PAYMENT	20,400	20,400	20,400	24,400
<b>51 - CHARGES FOR SERVICES</b>			<b>20,400</b>	<b>20,400</b>	<b>20,400</b>	<b>24,400</b>
240	53102	PRIVATE PARTICIPANT	0	74,352	0	0
100	53620	REIMBURSEMENTS-GENERAL	3,724	860	0	0
<b>53 - MISCELLANEOUS</b>			<b>3,724</b>	<b>75,212</b>	<b>0</b>	<b>0</b>
100	54105	LAND SALES	0	1	0	0
<b>54 - OTHER FINANCING SOURCES</b>			<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>
240	59100	FR GENERAL	0	0	0	78,242
100	59210	FR DICW TIF	0	0	288,517	228,592
400	59210	FR DICW TIF	1,412,965	1,775,368	2,015,878	1,872,451
400	59215	TRANSFER FROM N CASCADE	0	0	0	46,602
400	59225	FR TECH PARK SOUTH	22,848	210,482	276,000	266,000
100	59240	FR DOWNTOWN TIF	0	0	70,160	50,000
230	59240	FR DOWNTOWN TIF	64,949	0	0	0
400	59240	FR DOWNTOWN TIF	1,203,487	1,288,133	1,886,536	1,611,961
100	59360	FR GENERAL CONSTR FUND	243,000	267,613	0	0
210	59360	FR GENERAL CONSTR FUND	500,000	0	275,653	248,592
100	59610	FR WPC OPERATING	39,275	57,384	106,232	53,652
100	59620	FR STORMWATER OPERATING	1,652	2,211	21,063	37,447



**Recommended Operating Revenue Budget - Department Total  
60 - ECONOMIC DEVELOPMENT**

<b>Fund</b>	<b>Account</b>	<b>Account Title</b>	<b>FY13 Actual Revenue</b>	<b>FY14 Actual Revenue</b>	<b>FY15 Adopted Budget</b>	<b>FY16 Recomm'd Budget</b>
100	59630	FR PARKING OPERATING	12,019	10,161	18,858	19,320
100	59640	FR WATER UTILITY	0	55,389	103,146	0
100	59670	FR REFUSE COLLECTION	40,153	77,644	137,509	145,524
100	59940	FR DMASWA	24,393	32,909	59,626	59,781
<b>59 - TRANSFER IN AND INTERNAL</b>			<b>3,564,739</b>	<b>3,777,294</b>	<b>5,259,178</b>	<b>4,718,164</b>
<b>60 - ECONOMIC DEVELOPMENT TOTAL</b>			<b>13,977,898</b>	<b>13,332,719</b>	<b>15,901,839</b>	<b>14,809,079</b>

## Recommended Operating Expenditure Budget - Department Total 60 - ECONOMIC DEVELOPMENT

Fund	Account	Account Title	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY 16 Recomm'd Budget
100	61010	FULL-TIME EMPLOYEES	230,934	216,378	260,048	159,191
100	61020	PART-TIME EMPLOYEES	28,315	9,450	28,746	46,817
100	61030	SEASONAL EMPLOYEES	0	5,710	0	0
100	61050	OVERTIME PAY	8,219	6,952	0	0
100	61092	VACATION PAYOFF	4,624	13,416	0	0
100	61099	WAGE ADJUSTMENT	0	0	5,906	0
100	61310	IPERS	23,189	21,297	25,542	18,397
100	61320	SOCIAL SECURITY	20,248	18,933	22,092	15,760
100	61410	HEALTH INSURANCE	34,227	59,206	57,120	24,960
100	61415	WORKMENS' COMPENSATION	1,138	1,442	1,621	1,032
100	61416	LIFE INSURANCE	204	196	520	319
100	61660	EMPLOYEE PHYSICALS	188	236	0	0
100	61680	EMPLOYEE MOVING EXPENSE	733	5,903	0	0
<b>61 - WAGES AND BENEFITS</b>			<b>352,019</b>	<b>359,118</b>	<b>401,595</b>	<b>266,476</b>
100	62010	OFFICE SUPPLIES	1,367	1,005	1,207	1,112
100	62030	POSTAGE AND SHIPPING	260	588	646	617
100	62061	DP EQUIP. MAINT CONTRACTS	12,440	13,272	15,764	17,733
100	62090	PRINTING & BINDING	649	389	2,123	912
100	62110	COPYING/REPRODUCTION	4,101	5,290	4,101	3,703
100	62130	LEGAL NOTICES & ADS	6,434	1,306	520	520
100	62140	PROMOTION	0	0	1,000	0
100	62170	SUBSCRIPTIONS-BOOKS-MAPS	0	417	0	0
100	62190	DUES & MEMBERSHIPS	1,280	905	1,425	1,425
100	62206	PROPERTY INSURANCE	4,707	7,284	7,648	9,116
100	62208	GENERAL LIABILITY INSURAN	1,596	1,607	1,656	2,137
100	62211	PROPERTY TAX	3,968	29,602	28,826	30,248
100	62230	COURT COSTS & RECORD FEES	0	22	0	0
100	62310	TRAVEL-CONFERENCES	9,707	7,468	19,300	16,925
100	62320	TRAVEL-CITY BUSINESS	19,379	42,727	34,300	34,197
265	62320	TRAVEL-CITY BUSINESS	5,000	0	0	0
100	62340	MILEAGE/LOCAL TRANSP	418	315	1,270	1,046
100	62360	EDUCATION & TRAINING	310	0	715	715
100	62415	UTILITY EXPENSE STORMWATR	2,724	212	2,724	212
100	62421	TELEPHONE	3,325	3,289	3,266	3,289
100	62431	PROPERTY MAINTENANCE	24,578	0	0	0
100	62436	RENTAL OF SPACE	932	1,766	932	932
100	62712	CONSULTING ENGINEERS	3,804	0	3,804	0
100	62713	LEGAL SERVICES	45,033	16,669	44,140	12,000
100	62716	CONSULTANT SERVICES	72,448	15,388	57,160	16,788
100	62721	FINANCIAL CONSULTANT	1,118	0	1,118	0
241	62721	FINANCIAL CONSULTANT	123	0	0	0
100	62731	MISCELLANEOUS SERVICES	4,520	30	0	0
100	62737	CONTRACT ADM SERVICE	1,268,646	1,426,843	1,447,131	1,610,754
265	62737	CONTRACT ADM SERVICE	617	0	75,000	0

**Recommended Operating Expenditure Budget - Department Total  
60 - ECONOMIC DEVELOPMENT**

<b>Fund</b>	<b>Account</b>	<b>Account Title</b>	<b>FY13 Actual Expense</b>	<b>FY14 Actual Expense</b>	<b>FY15 Adopted Budget</b>	<b>FY 16 Recomm'd Budget</b>
100	62761	PAY TO OTHER AGENCY	139,681	37,949	35,000	31,500
210	62761	PAY TO OTHER AGENCY	1,855,751	1,817,952	1,990,549	1,870,565
225	62761	PAY TO OTHER AGENCY	181,888	190,866	206,135	213,095
230	62761	PAY TO OTHER AGENCY	0	6,226	0	0
231	62761	PAY TO OTHER AGENCY	0	0	24,869	13,942
240	62761	PAY TO OTHER AGENCY	1,447,937	1,322,355	1,883,463	1,354,007
243	62761	PAY TO OTHER AGENCY	21,803	17,953	23,081	0
265	62761	PAY TO OTHER AGENCY	925	105,000	0	0
100	62765	GRANTS	210,000	210,000	210,000	189,000
<b>62 - SUPPLIES AND SERVICES</b>			<b>5,357,470</b>	<b>5,284,693</b>	<b>6,128,873</b>	<b>5,436,490</b>
100	71124	MICRO-COMPUTER	1,795	0	0	0
100	71315	TRUCK-ADDITIONAL	4,970	0	0	0
100	72418	TELEPHONE RELATED	49	0	800	400
100	72421	HEADSETS	0	223	0	0
<b>71 - EQUIPMENT</b>			<b>6,815</b>	<b>223</b>	<b>800</b>	<b>400</b>
400	74111	PRINCIPAL PAYMENT	1,626,471	2,220,325	2,874,559	2,582,473
400	74112	INTEREST PAYMENT	1,069,071	1,078,889	1,303,855	1,214,541
<b>74 - DEBT SERVICE</b>			<b>2,695,542</b>	<b>3,299,214</b>	<b>4,178,414</b>	<b>3,797,014</b>
100	91100	TO GENERAL	6,000	6,000	6,000	6,000
210	91100	TO GENERAL	212,863	5,012	288,517	228,592
225	91100	TO GENERAL	204,970	3,240	0	0
240	91100	TO GENERAL	204,865	183,614	204,864	184,704
240	91230	TRANSFER TO E 7TH STRET	64,949	0	0	0
240	91241	TO DOWNTOWN LOAN POOL	69,837	0	0	0
215	91360	TO GENERAL CONSTRUCTION	0	0	0	38,246
210	91400	TO DEBT SERVICE	1,412,965	1,775,368	2,015,878	1,872,451
215	91400	TO DEBT SERVICE	0	0	0	46,602
225	91400	TO DEBT SERVICE	22,848	210,482	276,000	266,000
240	91400	TO DEBT SERVICE	3,996,840	4,200,305	4,782,348	4,513,305
240	91630	TO PARKING OPERATIONS	562,387	0	562,387	0
<b>91 - TRANSFER TO</b>			<b>6,758,523</b>	<b>6,384,022</b>	<b>8,135,994</b>	<b>7,155,900</b>
<b>60 - ECONOMIC DEVELOPMENT TOTAL</b>			<b>15,170,369</b>	<b>15,327,270</b>	<b>18,845,676</b>	<b>16,656,280</b>

## Recommended Expenditure Budget Report by Activity & Funding Source 60 - ECONOMIC DEVELOPMENT

### COMM./ECON. DEV. ADMIN - 60100

#### FUNDING SOURCE: UDAG REPAYMENTS

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
SUPPLIES AND SERVICES	0	105,000	0	0
<b>COMM./ECON. DEV. ADMIN</b>	<b>0</b>	<b>105,000</b>	<b>0</b>	<b>0</b>

### GDTIF ECON DEV EXPENSES - 60200

#### FUNDING SOURCE: GENERAL

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
SUPPLIES AND SERVICES	70,161	48,910	70,160	50,000
<b>GDTIF ECON DEV EXPENSES</b>	<b>70,161</b>	<b>48,910</b>	<b>70,160</b>	<b>50,000</b>

### TIF -DBQ INDUST CTR WEST - 60210

#### FUNDING SOURCE: TIF-METRIX/NORDSTROM

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
SUPPLIES AND SERVICES	1,855,751	1,817,952	1,990,549	1,870,565
TRANSFER TO	1,625,828	1,780,381	2,304,395	2,101,043
<b>TIF -DBQ INDUST CTR WEST</b>	<b>3,481,578</b>	<b>3,598,333</b>	<b>4,294,944</b>	<b>3,971,608</b>

### N CASCADE HOUSING TIF - 60215

#### FUNDING SOURCE: N CASCADE HOUSING TIF

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
TRANSFER TO	0	0	0	84,848
<b>N CASCADE HOUSING TIF</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>84,848</b>

### TIF - TECH PARK SOUTH - 60225

#### FUNDING SOURCE: GENERAL

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
EQUIPMENT	4,970	0	0	0
SUPPLIES AND SERVICES	181,888	194,106	206,135	213,095
TRANSFER TO	227,818	213,722	276,000	266,000
<b>TIF - TECH PARK SOUTH</b>	<b>414,675</b>	<b>407,828</b>	<b>482,135</b>	<b>479,095</b>

### TIF-E. 7TH STREET - 60230

#### FUNDING SOURCE: TIF-E. 7TH STREET

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
SUPPLIES AND SERVICES	0	6,226	0	0
<b>TIF-E. 7TH STREET</b>	<b>0</b>	<b>6,226</b>	<b>0</b>	<b>0</b>

### LAKE RIDGE TIF - 60231

#### FUNDING SOURCE: TIF - LAKE RIDGE

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
SUPPLIES AND SERVICES	0	0	24,869	13,942
<b>LAKE RIDGE TIF</b>	<b>0</b>	<b>0</b>	<b>24,869</b>	<b>13,942</b>

### TIF -GREATER DOWNTOWN - 60240

#### FUNDING SOURCE: TIF-DOWNTOWN

## Recommended Expenditure Budget Report by Activity & Funding Source 60 - ECONOMIC DEVELOPMENT

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
SUPPLIES AND SERVICES	1,447,937	1,322,355	1,883,463	1,354,007
TRANSFER TO	4,898,878	4,383,919	5,549,599	4,698,009
<b>TIF -GREATER DOWNTOWN</b>	<b>6,346,815</b>	<b>5,706,274</b>	<b>7,433,062</b>	<b>6,052,016</b>

### TIF -GREATER DT LOAN POOL- 60241

#### FUNDING SOURCE: TIF-DOWNTOWN LOAN POOL

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
SUPPLIES AND SERVICES	123	0	0	0
<b>TIF -GREATER DT LOAN POOL</b>	<b>123</b>	<b>0</b>	<b>0</b>	<b>0</b>

### DBQ BREWING & MALTING TIF- 60243

#### FUNDING SOURCE: DBQ BREWING MALTING

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
SUPPLIES AND SERVICES	21,803	17,953	23,081	0
<b>DBQ BREWING &amp; MALTING TIF</b>	<b>21,803</b>	<b>17,953</b>	<b>23,081</b>	<b>0</b>

### DICW ECON DEV EXPENSES - 60600

#### FUNDING SOURCE: GENERAL

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
SUPPLIES AND SERVICES	12,863	5,012	12,864	5,000
<b>DICW ECON DEV EXPENSES</b>	<b>12,863</b>	<b>5,012</b>	<b>12,864</b>	<b>5,000</b>

### ECONOMIC DEVELOPMENT - 60700

#### FUNDING SOURCE: GENERAL

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
EQUIPMENT	0	223	400	400
SUPPLIES AND SERVICES	1,415,409	1,519,467	1,610,744	1,703,310
TRANSFER TO	6,000	6,000	6,000	6,000
WAGES AND BENEFITS	302,516	261,969	295,727	238,741
<b>ECONOMIC DEVELOPMENT</b>	<b>1,723,926</b>	<b>1,787,658</b>	<b>1,912,871</b>	<b>1,948,451</b>

### WASHINGTON NEIGH DEVELOP - 60900

#### FUNDING SOURCE: GENERAL

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
EQUIPMENT	1,795	0	400	0
SUPPLIES AND SERVICES	0	3,228	5,373	0
WAGES AND BENEFITS	6,689	75,581	71,887	0
<b>WASHINGTON NEIGH DEVELOP</b>	<b>8,484</b>	<b>78,809</b>	<b>77,660</b>	<b>0</b>

### GDTIF DEBT SERVICE - 60910

#### FUNDING SOURCE: DEBT SERVICE

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
DEBT SERVICE	1,259,729	1,288,133	1,886,536	1,611,961
<b>GDTIF DEBT SERVICE</b>	<b>1,259,729</b>	<b>1,288,133</b>	<b>1,886,536</b>	<b>1,611,961</b>

## Recommended Expenditure Budget Report by Activity & Funding Source 60 - ECONOMIC DEVELOPMENT

### HOUSING TIF DEBT - 60915

#### FUNDING SOURCE: DEBT SERVICE

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
DEBT SERVICE	0	0	0	46,602
<b>HOUSING TIF DEBT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>46,602</b>

### TECH PARK DEBT SERVICE - 60920

#### FUNDING SOURCE: DEBT SERVICE

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
DEBT SERVICE	22,848	210,482	276,000	266,000
<b>TECH PARK DEBT SERVICE</b>	<b>22,848</b>	<b>210,482</b>	<b>276,000</b>	<b>266,000</b>

### DICW DEBT SERVICE - 60930

#### FUNDING SOURCE: DEBT SERVICE

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
DEBT SERVICE	1,412,965	1,800,599	2,015,878	1,872,451
<b>DICW DEBT SERVICE</b>	<b>1,412,965</b>	<b>1,800,599</b>	<b>2,015,878</b>	<b>1,872,451</b>

### ARTS AND CULTURAL AFFAIRS- 72500

#### FUNDING SOURCE: GENERAL

Account	FY13 Actual Expense	FY14 Actual Expense	FY15 Adopted Budget	FY16 Recomm'd Budget
EQUIPMENT	49	0	0	0
SUPPLIES AND SERVICES	351,536	244,484	301,635	226,571
WAGES AND BENEFITS	42,814	21,569	33,981	27,735
<b>ARTS AND CULTURAL AFFAIRS</b>	<b>394,399</b>	<b>266,053</b>	<b>335,616</b>	<b>254,306</b>
<b>ECONOMIC DEVELOPMENT TOTAL</b>	<b>\$15,170,368.78</b>	<b>\$15,327,270.21</b>	<b>\$18,845,676.00</b>	<b>\$16,656,280.00</b>

**CITY OF DUBUQUE, IOWA  
DEPARTMENT DETAIL - PERSONNEL COMPLEMENT**

**60 ECONOMIC DEVEL DEPT**

FD	JC	WP-GR	JOB CLASS	FY 2014		FY 2015		FY 2016	
				FTE	BUDGET	FTE	BUDGET	FTE	BUDGET
<b>61010 Full Time Employee Expense</b>									
100	5900	GE-43	ECONOMIC DEVELOP DIRECTOR	1.00	117,043	1.00	100,095	1.00	111,759
100	5600	GE-36	ASST. ECONOMIC DEVELOP DIR	1.00	68,090	1.00	76,812	0.00	0
100		GE-30	PROJECT MANAGER	0.00	0	0.00	0	1.00	47,432
100		GE-30	ECONOMIC DEVELOP COORDINATOR	1.00	46,583	1.00	48,872	0.00	0
100	0225	GE-25	CONFIDENTIAL ACCOUNT CLERK	1.00	45,066	1.00	38,169	0.00	0
		TOTAL FULL TIME EMPLOYEES		4.00	276,782	4.00	263,949	2.00	159,191
<b>61020 Part Time Employee Expense</b>									
100	225	GE-25	CONFIDENTIAL ACCOUNT CLERK	0.00	0	0.00	0	0.50	23,101
100	1210	GE-30	ARTS & CULTURAL AFFAIRS COORD	0.00	0	0.50	29,177	0.50	23,716
		TOTAL PART TIME EMPLOYEES		0.00	0	0.50	29,177	1.00	46,817
<b>TOTAL ECONOMIC DEVEL DEPT</b>				<b>4.00</b>	<b>276,782</b>	<b>4.50</b>	<b>293,126</b>	<b>3.00</b>	<b>206,008</b>

**CITY OF DUBUQUE, IOWA  
ACTIVITY PERSONNEL COMPLEMENT SUMMARY**

Run Date: 01/15/15

ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2014		FY 2015		FY 2016		
					FTE	BUDGET	FTE	BUDGET	FTE	BUDGET	
<b>Economic Development-FT General Fund</b>											
10060700	61010	100	5900	GE-43	ECONOMIC DEVELOP DIRECTOR	1.00	117,043	1.00	100,095	1.00	111,759
10060700	61010	100	5600	GE-36	ASST. ECONOMIC DEVELOP DIRE	1.00	68,090	1.00	76,812	0.00	0
10060700	61010	100	2075	GE-30	PROJECT MANAGER	0.00	0	0.00	0	1.00	47,432
10060700	61010	100	0225	GE-25	ACCOUNT CLERK CONFIDENT	1.00	45,066	1.00	38,169	0.00	0
					Total	3.00	230,199	3.00	215,076	2.00	159,191
<b>Washington Neighborhood - FT General Fund</b>											
10060900	61010	100	2075	GE-30	ECONOMIC DEVELOP COORDINAT	1.00	46,583	1.00	48,872	0.00	0
					Total	1.00	46,583	1.00	48,872	0.00	0
<b>Economic Development-pt General Fund</b>											
10060700	61020	100	225	GE-25	ACCOUNT CLERK CONFIDENT	0.00	0	0.00	0	0.50	23,101
						0.00	0	0.00	0	0.50	23,101
<b>Arts and Cultural Affairs - PT General Fund</b>											
10072500	61020	100	1210	GE-30	ARTS & CULTURAL AFFAIRS COOF	0.00	0	0.50	29,177	0.50	23,716
					Total	0.00	0	0.50	29,177	0.50	23,716
<b>TOTAL ECONOMIC DEV. DEPT</b>						<b>4.00</b>	<b>276,782</b>	<b>4.50</b>	<b>293,126</b>	<b>3.00</b>	<b>206,008</b>



## Capital Improvement Projects by Department/Division

<b>ECONOMIC DEVELOPMENT</b>					
CIP Number	Capital Improvement Project Title	FY 13 Actual Expense	FY 14 Actual Expense	FY 15 Adopted Budget	FY 16 Recomm'd Budget
1002279	IFA DT HOUSING LOAN POOL	135,000	135,000	0	0
2402157	DOWNTOWN REHAB CONSULTANT	0	0	50,000	0
2411033	LOAN POOL, DOWNTOWN TIF	12	0	0	0
2411942	DOWNTOWN REHAB GRANT PROG	100,524	4,578	50,000	0
2601235	COMM/IND REHAB LOAN CDBG	0	0	0	0
2632341	CDBG GRANT - CARADCO	3,032,718	14,597	0	0
2651246	JOB CREATION	0	0	0	0
2651796	AIRPORT REVENUE GUARANTEE	0	0	0	0
2651842	WORKFORCE DEVELOPMENT	100,000	0	0	0
3601842	WORKFORCE DEVELOPMENT	310,000	310,000	310,000	310,000
3601943	IND SITE DEV - N SIEGERT	22,176	0	0	0
3602157	DOWNTOWN REHAB CONSULTANT	41,579	0	0	0
3602160	DESIGN SOUTH SIEGERT FARM	2,640,470	1,546,974	0	0
3602267	DOWNTOWN HOUSING INCENT	1,000,743	40,000	27,460	0
3602436	WASH NEIGH BUSINESS INCEN	79,429	107,854	80,000	0
3602437	FUTURE IND ACQUISITIONS	43,239	2,061	2,000,000	0
3602438	WASH NEIGH DT INCENT	2,748	67,037	1,500,000	0
3602439	MILLWORK DT INCENTIVES	0	0	850,000	0
3602560	DT HOUSING IMP PROGRAM	0	0	25,000	0
3602561	CENTRAL STREETScape PLAN	0	0	50,000	0
3602562	DT HOUSING STUDY	0	0	27,000	0
7001853	ART IN PORT OF DUBUQUE	30,698	32,046	0	0
<b>ECONOMIC DEVELOPMENT</b>	<b>TOTAL</b>	<b>7,539,337</b>	<b>2,260,147</b>	<b>4,969,460</b>	<b>310,000</b>

**City of Dubuque**  
**Recommended Capital Improvement Program Summary**  
**Fiscal Year 2016-2020**

<b>PROGRAM/DEPT</b>	<b>PROJECT DESCRIPTION</b>	<b>SOURCE OF FUNDS</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>TOTAL</b>	<b>PAGE</b>
<b>ECONOMIC DEVELOPMENT</b>									
<b>Community and Economic Development</b>									
	Downtown Rehabilitation Loan Program	GO Borrowing (GDTIF)/Loan Repayments	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000	332
	Workforce Development	General & Enterprise Fund/DICW (Land Sales)	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 1,550,000	334
	Historic Preservation Revolving Loan Fund	UDAG Loan Repayments	\$ 9,270	\$ 9,270	\$ 9,270	\$ 9,270	\$ 9,270	\$ 46,350	335
	Historic Millwork District Subarea Building Incentive & Rehabilitation Program	GO Borrowing (GDTIF)	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000	336
	Washington Neighborhood Subarea (Includes Bluff/West Locust) Building Incentive & Rehabilitation Program	GO Borrowing (GDTIF)	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000	338
	Downtown Housing Improvement Program	GO Borrowing (GDTIF)	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	340
	Washington Neighborhood Façade Program	GO Borrowing (GDTIF)	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	342
	Downtown Housing Creation Program	GO Borrowing (GDTIF)	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	344
	Central Avenue Streetscape Master Plan Implementation	GO Borrowing (GDTIF)	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	346
							\$ -	\$ -	
	<b>Total - Economic Development</b>		\$ 319,270	\$ 319,270	\$ 319,270	\$ 319,270	\$ 2,069,270	\$ 3,346,350	